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GUJARAT TECHNOLOGICAL UNIVERSITY M. E. - SEMESTER - I • EXAMINATION - WINTER • 2014

Subject code: 2715005 Date: 09-01-2015 **Subject Name: Production and Operations Management** Time: 02:30 pm - 05:00 pm **Total Marks: 70 Instructions:** 1. Attempt all questions. 2. Make suitable assumptions wherever necessary. 3. Figures to the right indicate full marks. **Q.1** Describe the various stages involved in satisfying a customergs need. Which of **07** (a) these stages form a part of production & operations management? What is capacity planning? What are the alternative sources of capacity? (b) 07 **Q.2** Write a short note on JIT? 07 (a) Explain concept of computer process planning and also discuss benefits of 07 (b) CAPP. OR (b) What is replacement? Describe some important replacement situations & 07 replacement policies. **Q.3** Distinguish between Aggregate planning & Master production scheduling. 07 (a) Enlist various advanced forecasting methods. And Explain different forecasting 07 **(b)** errors. OR What do you understand by a queue? Give some important applications of Q.3 07 (a) queuing theory. Explain Box Zerkins method of forecasting with suitable example. 07 (b) **Q.4** Define the use of float in leveling resources. 07 (a) A project consists of seven activities as given in table. **(b)** 07

Activity	Optimistic time	Most likely time	Pessimistic time
1-2	1	1	7
1-3	1	4	7
1-4	2	4	8
2-5	1	1	1
3-5	2	5	14
4-6	2	5	8
5-6	3	6	15

Draw the project network. What is the expected duration of the project? What is the probability that the project will be completed at least 3 weeks earlier than expected?

OR

- **Q.4** Define a simulation model? Distinguish between deterministic & stochastic 07 simulation models.
 - A maintenance project has following estimate s of times in hours and cost in 07 (b) rupees for jobs. Assuming that jobs can be done either at normal or at fast pace,

but not any pace in between. Assuming a relationship between the job duration and job cost and with overhead cost of Rs. 25/- per hours, find the optimal duration and optimal cost.

		Normal		Crash	
Activity	Predecessor	Time	Cost	Time	Cost
		(Hrs.)	(Rs.)	(Hrs.)	(Rs.)
A	-	8	80	6	100
В	A	7	40	4	94
С	A	12	100	5	184
D	A	9	70	5	102
E	B,C,D	6	50	6	50

Q.5	(a) (b)	What are the steps involved in implementing ERP? What is the role of MPS in MRP?	07 07
Q.5 (a)	(a)	OR Write a short note on Group technology.	07
	(b)	Distinguish between MRP, Closed loop MRP and MRP-II.	07
